

Strategic Alliance

AFERA-ARMFA & ATIDI

Advocacy for a connected Africa:

**Sustainable Financing & De-Risk Management of
African Roads**

"The road to prosperity is pegged on smart and sustainable infrastructure."

Dr. Ali Alkassoum

EXECUTIVE SECRETARY, AFERA-ARMFA

STRATEGIC MEETING

Nairobi, Kenya · April 2026

AFERA-ARMFA: THE ENGINE OF ROAD MAINTENANCE

Continental Vision, Mission & Strategy 2025-2027

🎯 VISION

To be recognized as the driving force behind the improvement of the road network in Africa through sustainable and collaborative maintenance funds.

🎯 MISSION

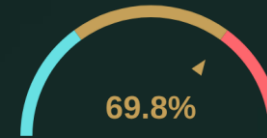
Promoting sustainable road maintenance funds for safer road conditions, enabling economic and social development through strategic partnerships and knowledge sharing.

35

MEMBER STATES

Innov Academy

NAIROBI SINCE 2025



Execution rate 2025

Cash: USD 468,428

6 STRATEGIC AXES OF THE 2025-2027 TERM

📌 1. GOVERNANCE

To professionalize the Secretariat and strengthen the decision-making bodies.

📈 2. FINANCIAL VIABILITY

Improve recovery and diversify Road Maintenance Fund (RMF) resources.

🤝 3. PARTNERSHIPS

Advocacy with the AU, AfDB, EU and global institutions.

🔧 4. DIGITALIZATION

Geospatial database and digital monitoring tools.

🎓 5. TRAINING

Consolidate the AFERA Innov Academy (iRAP, AFRALTI).

🗣️ 6. COMMUNICATION

Strengthen institutional visibility on a global scale.



→ This organization is based on a solid, multi-level governance structure...

GOVERNANCE & INSTITUTIONAL ORGANIZATION

A coordinated decision-making structure for a continental impact

AGM (ANNUAL GENERAL MEETING)

Supreme decision-making body bringing together the 35 member states.

EXECUTIVE COMMITTEE

Eng. Rashid Kalimbaga
President (CEO RFB Tanzania)

EXECUTIVE SECRETARIAT

Dr. Ali Alkassoum
Executive Secretary · Nairobi Headquarters

AD'HOC TECHNICAL COMMITTEES

PSR

POLICIES & STRATEGIC RELATIONS

RDT

RESEARCH, DEVELOPMENT & TECHNOLOGY

FRC

FINANCE, RISK & COMPLIANCE

REGIONAL GROUPS

WAFG

West Africa

CAFG

Central Africa

EAFG

East Africa

ASAFG

Southern Africa

NETWORK OF 35 COUNTRIES

STRATEGIC VALUE CHAIN

GOVERNANCE + VIABILITY



DIGITALIZATION + TRAINING



INFLUENCE +
PARTNERSHIPS



CONTINENTAL IMPACT

→ This governance relies on a continental network of 35 member states spread across the continent.

35 Member Countries — 4 Regional Groups

A united continental force for the sustainability of road infrastructure in Africa.



WEST AFRICA (WAFG)

12 Countries

Benin, Burkina Faso, Ivory Coast, Ghana, Guinea, Guinea-Bissau, Liberia, Mali, Niger, Senegal, Sierra Leone, Togo.

EAST AFRICA (EAFG)

8 countries

Burundi, Djibouti, Ethiopia, Kenya, Rwanda, Uganda, Tanzania, Zanzibar.

CENTRAL AFRICA (CAFG)

6 Countries

Cameroon, Congo, Gabon, Central African Republic, DRC, Chad.

SOUTHERN AFRICA (ASAFG)

9 Countries

Angola, Comoros, Lesotho, Madagascar, Malawi, Mozambique, Namibia, Zambia, Zimbabwe.

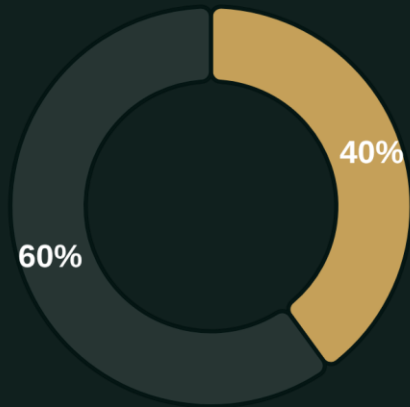
A strategic network covering the entire continent.

→ *These 35 countries share a common and alarming diagnosis: a silent crisis in road financing.*

DIAGNOSIS: A STRUCTURAL FUNDING CRISIS

Source: SSATP DP4 / TYP SA / EU — Road Maintenance Funding Report, February 2026

THE FUNDING GAP



Only **40%** of needs are being met. The maintenance deficit threatens the sustainability of the continental network.



50%

INTERRUPTIONS OF TRANSFERS BY THE TREASURIES



×4 to ×6

COST OF REHABILITATION VS. PREVENTIVE MAINTENANCE



71%

ABSENCE OF OPERATIONAL RAMS SYSTEM



80%

EXPOSURE TO CLIMATE SHOCKS



55%

RMF REVENUES FROM FUEL TAX



60%

UNFUNDED ROAD NEEDS (GAP)



RISK 1: ENERGY TRANSITION

Direct threat to 55% of resources (fuel tax) via the rise of electric vehicles.

RISK 2: SOVEREIGN DEFECTS

Chronic defaults by public treasuries affecting 50% of RMF members.

→ Faced with this alarming diagnosis, AFERA-ARMFA has designed an innovative and structured institutional response.

THE CONTINENTAL TRUST FUND (CRMTF)

African Road Finance Transformation Mechanism



DESIGNATED HOST

African Development Bank (AfDB)

5-YEAR GOAL

\$500M+

Mobilized for 15 initial pilot countries

Loans & Guarantees
70%



Grants & Assistance
30%

Financial structure of the fund



Strategic Alignment

Approved by the SSATP in Cotonou (2025).
Support confirmed by the AfDB during the
ARMFA AGMs 2024 and 2025.



W1 — STRENGTHENING & DIGITALIZATION

- ✓ Reformed Governance & RAMS Systems
- ✓ PBMC Contracts & SME Training
- ✓ Partners: WB/SSATP, EU, GIZ



W2 — SUSTAINABILITY & PRESERVATION

- ✓ Concessionary Loans & Guarantees
- ✓ Climate finance & Green bonds
- ✓ Partners: KfW, AFD, EIB, **ATIDI**



W3 — CORRIDORS & PERFORMANCE

- ✓ Cross-border maintenance PPP
- ✓ Harmonization of electronic tolling and weighing
- ✓ Partners: Africa50, EIB, **ATIDI**

CONVERGENCES STRATEGIC

Three institutional pillars make this partnership inevitable



1. COMMON ECOSYSTEM

Same anchoring to **Nairobi** and shared strategic shareholders:

- ✓ *African Development Bank*
- ✓ *KfW (Germany)*
- ✓ *Norad (Norway)*



2. SHARED RISK

The **public payment default** is the major common challenge:

50%

ROAD FUNDS ARE EXPERIENCING DELAYS IN TRANSFER FROM THE TREASURY.



3. PROVEN MODEL

The success of **RLSF (Energy)** is directly applicable to roads:

FACILITATED PROJECTS	8
CAPITAL MOBILIZED	\$323.7 million
CREDIT NOTE	A / Stable




"Two institutions. One common risk. One natural solution."

TRANSITION




→ **This proven model is ready to be transposed: here is the RMLF.**

THE ROAD MAINTENANCE LIQUIDITY FACILITY (RMLF)

From Energy to Roads — Same guarantee logic, new continental market

CRITERIA	RLSF – ENERGY (EXISTING)	RMLF – ROADS (PROPOSED)
 BENEFICIARIES	Energy producers (IPP)	PBMC Maintenance Companies
 RISK COVERED	Public utility failure	Treasury Default / Road Fund
 COVERAGE	12 months of income	Contract duration: 5 to 10 years
 RESULTS / TARGETS	USD 323.7M facilities	15 pilot countries · 35 RMF

ATIDI PRODUCTS

-  **PRI:** Political risk versus breaches of sovereign contracts.
-  **Surety Bonds:** Guarantees for local maintenance SMEs.
-  **Rating Upgrade:** A/Stable rating for bond issuances.

ADRESSABLE MARKET

Hundreds of millions of dollars

CURRENT ANNUAL POTENTIAL WITHOUT A CONTINENTAL GUARANTEE MECHANISM.

→ *Let's now translate this convergence into a concrete roadmap for 2026.*



ROADMAP ALLIANCE AFERA-ARMFA × ATIDI

Operational roadmap and strategic milestones 2026

01

APRIL
2026

Signing of the
MoU

Formal framework and designation
of focal points.

02

MAY – JULY 2026

Feasibility study

CRMTF structuring and evaluation of
the 15 pilot countries.

03

JUNE
2026

Investors Forum

Official presentation of the Trust
Fund to the donors.

04

END OF
2026

Operational Launch

RMLF deployment and PRI policy
activation.



5 Areas of Collaboration

- 🛡️ Guarantor of the Trust Fund's W2 & W3 windows (35 countries)
- 📍 Priority coverage of countries with fragile governance
- 📈 Bond credit enhancement (BRVM, NSE)
- 📄 Institutional MoU for a sustainable continental anchoring
- 🔍 Country risk intelligence and joint analysis



Discussion Questions

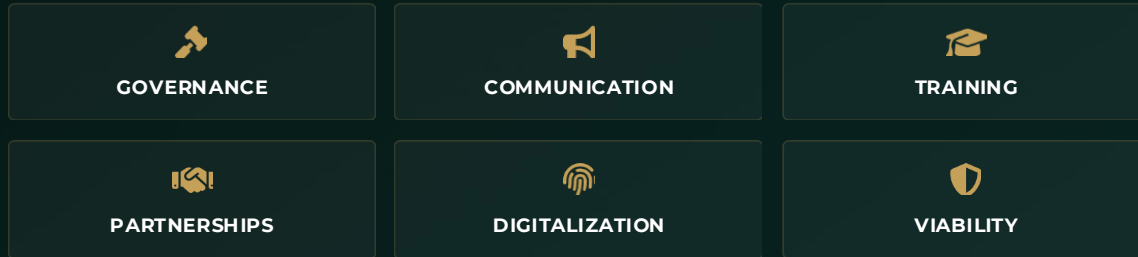
- Q1. Is the transition from **RLSF** → **RMLF** technically feasible for ATIDI?
- Q2. What priority areas for collaboration are currently your main focus ?
- Q3. What are the next concrete steps for designate the ATIDI focal point?

→ *Let's conclude with the vision that underpins this historic partnership.*

TOGETHER, LET'S BUILD THE FUTURE

INFRASTRUCTURE IS A MATTER OF CONTINENTAL DIGNITY — AGENDA 2063

6 PILLARS OF SHARED IMPACT



“The road to prosperity is pegged on smart and sustainable infrastructure. Together, we are building not just roads, but the future of our continent.”


Dr. Ali Alkassoum
EXECUTIVE SECRETARY AFERA-ARMFA

READY FOR THIS HISTORIC TURNING POINT?

LET US SIGN THE MOU

LET US LAUNCH THE RMLF



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